

CONTENTS

Contributors xi

1. Ethics and Agency Theory: An Introduction 3

I. WHAT AGENCY THEORY AND ETHICS CAN LEARN FROM ONE ANOTHER

2. Principals, Agents, and Ethics 25

J. Gregory Dees

3. Agency Theory and the Ethics of Agency 59

Richard T. DeGeorge

II. HOW GOOD IS AGENCY THEORY?

4. The Theory of Agency and Organizational Analysis 75

Barry M. Mitnick

5. Agents for the Truly Greedy 97

Lisa Newton

III. IS EGOISM A NECESSARY ASSUMPTION OF AGENCY THEORY?

6. Ethics and the New Game Theory 117

Gary Miller

7. Accounting, Principal-Agent Theory, and Self-Interested Behavior 127

Kenneth Koford and Mark Penno

8. Why Be a Loyal Agent? A Systemic Ethical Analysis 143

Ronald F. Duska

9. Integrating Ethics into Doctoral Education:
The Apparent Dilemma of Agency Theory 169
Wanda A. Wallace

**IV. CAN AGENCY THEORY HELP EXPLAIN A CONFLICT
OF INTEREST?**

10. Conflict of Interest: An Agency Analysis 187
John R. Boatright
11. Agency, Conflicts of Interest, and Creditors'
Committees: A Case Study 204
William E. Lawson

Bibliography 213

Index 229